



Rural Health Redesign Center Authority (Component Unit of the Commonwealth of Pennsylvania)

Independent Auditor's Report and Financial Statements

June 30, 2025



Rural Health Redesign Center Authority
(Component Unit of the Commonwealth of Pennsylvania)
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Independent Auditor's Report

Board of Directors
Rural Health Redesign Center Authority
Harrisburg, Pennsylvania

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of the Rural Health Redesign Center Authority (Authority), a component unit of the Commonwealth of Pennsylvania, as of and for the year ended June 30, 2025, and the related notes to the financial statements, which collectively comprise the Authority's basic financial statements as listed in the table of contents.

In our opinion, the accompanying financial statements referred to above present fairly, in all material respects, the financial position of the Authority as of June 30, 2025, and the changes in financial position and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States (*Government Auditing Standards*). Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our report. We are required to be independent of the Authority, and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Authority's ability to continue as a going concern for 12 months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Authority's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with GAAS, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 10, 2025, on our consideration of Authority's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over

financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Authority's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Authority's internal control over financial reporting and compliance.

FORVIS MAZARS, LLP

Fort Wayne, Indiana
December 10, 2025

**Rural Health Redesign Center Authority
(Component Unit of the Commonwealth of Pennsylvania)
Management's Discussion and Analysis
Year Ended June 30, 2025**

Introduction

This management's discussion and analysis of the financial performance of the Rural Health Redesign Center Authority (Authority) provides an overview of the Authority's financial activities for the years ended June 30, 2025 and 2024. It should be read in conjunction with the accompanying financial statements of the Authority.

Financial Highlights

- The Authority reported income from operations for the fiscal year ended June 30, 2025. The Authority is designed to break even in operations after the initial use of working capital, based on all expenses being funded by corresponding contribution revenue. During the fiscal year ended June 30, 2025, the Authority incurred operating costs that were funded through government grants passed through an affiliate.
- Major funding sources during the fiscal year ended June 30, 2025, was the Rural Health Redesign Center Organization (RHRCO).

Using This Annual Report

The Authority's financial statements consist of three statements—a balance sheet, a statement of revenues, expenses and changes in net position, and a statement of cash flows. These statements provide information about the activities of the Authority. The Authority is accounted for as a business-type activity and presents its financial statements using the economic resources measurement focus and the accrual basis of accounting.

The Balance Sheet and Statement of Revenues, Expenses, and Changes in Net Position

The balance sheet and the statement of revenues, expenses, and changes in net position report information about the Authority's resources and its activities. These statements include all restricted and unrestricted assets and all liabilities using the accrual basis of accounting. Using the accrual basis of accounting means that all of the current year's revenues and expenses are taken into account regardless of when cash is received or paid.

These two statements report the Authority's net position and changes in them. The Authority's total net position—the difference between assets and liabilities—is one measure of the Authority's financial health or financial position.

The Statement of Cash Flows

The statement of cash flows reports cash receipts, cash payments and net changes in cash and cash equivalents resulting from four defined types of activities. It provides answers to such questions as where did cash come from, what was cash used for, and what was the change in cash and cash equivalents during the reporting period.

**Rural Health Redesign Center Authority
(Component Unit of the Commonwealth of Pennsylvania)
Management’s Discussion and Analysis
Year Ended June 30, 2025**

(Continued)

The Authority’s Net Position

The Authority’s net position is the difference between its assets and liabilities reported in the balance sheet, as shown in Table 1.

Table 1: Assets, Liabilities, and Net Position

	<u>2025</u>	<u>2024</u>
Current Assets		
Cash	\$ 941	\$ 1,511
Due from RHRCO	6,904	389,690
	<u>7,845</u>	<u>391,201</u>
Total Assets	<u>\$ 7,845</u>	<u>\$ 391,201</u>
Current Liabilities		
Accounts payable	\$ 7,845	\$ -
	<u>7,845</u>	<u>-</u>
Total Liabilities	<u>7,845</u>	<u>-</u>
Net Position		
Unrestricted	<u>-</u>	<u>391,201</u>
Total Liabilities and Net Position	<u>\$ 7,845</u>	<u>\$ 391,201</u>

The balance sheet of the Authority is comprised of cash and a receivable due from RHRCO of approximately \$7,000 and \$390,000. The majority of this balance in 2024 relates to the unused funds of the initial operating agreement with the Commonwealth of Pennsylvania that was transferred to RHRCO. An additional grant of up to approximately \$2,000,000 was granted to RHRCO from the Commonwealth of Pennsylvania during the fiscal year ended 2025 to assist with the operations of RHRCA. This grant is earned by the Authority based on eligible expenditures, and the amount due from RHRCO is related to unpaid expenses at year end.

Operating Results and Changes in the Authority’s Net Position

In 2025 and 2024, the Authority’s operating performance and change in net position was determined as shown in Table 2.

Table 2: Operating Results and Changes in Net Position

	<u>2025</u>	<u>2024</u>
Operating Revenues		
Governmental grants	\$ 461,146	\$ -
Other income	-	37,158
Contribution income from RHRCO	-	1,619,604
	<u>461,146</u>	<u>1,656,762</u>
Operating Expenses		
Salaries and wages	91,472	384,957
Payroll taxes and employee benefits	21,290	69,940
Consulting services and professional fees	690,471	1,020,439
General and administrative costs	49,114	98,316
	<u>852,347</u>	<u>1,573,652</u>
Total Operating Expenses	<u>852,347</u>	<u>1,573,652</u>
Operating Income (Loss)	<u>(391,201)</u>	<u>83,110</u>
Non-Operating Gains		
Gain on forgiveness of debt	-	1,400,000
	<u>-</u>	<u>1,400,000</u>
Increase (Decrease) in Net Position	<u>\$ (391,201)</u>	<u>\$ 1,483,110</u>

Operating Performance

The overall change in the Authority’s net position is its operating income or loss—generally, the difference between governmental grants, other contributions received, and the expenses incurred for ongoing operations. In 2025, the Authority reported a loss for operating performance. In 2024, the Authority reported a net gain for operating performance.

Other Economic Factors

The Authority may be impacted by outside factors in the future. Some of these factors may include:

- Federal and state government budget/regulatory changes, which could change the funding and extent of operations

The Authority intends to meet these challenges through timely response as necessary and appropriate management of operational performance.

Contacting the Authority’s Financial Management

This financial report is designed to provide its users with a general overview of the Authority’s finances and to show the Authority’s accountability for the money it receives. Questions about this report and requests for additional financial information should be directed to the Authority Business Administration by emailing JW@RHRCO.org.

Rural Health Redesign Center Authority
(Component Unit of the Commonwealth of Pennsylvania)
Balance Sheet
June 30, 2025

	<u>2025</u>
ASSETS	
Current Assets	
Cash	\$ 941
Due from RHRCO	6,904
	<hr/>
Total Assets	\$ 7,845
	<hr/> <hr/>
LIABILITIES AND NET POSITION	
Accounts payable and accrued expenses	\$ 7,845
	<hr/>
Total Liabilities	7,845
	<hr/>
Net Position	
Unrestricted	\$ -
	<hr/>
Total Liabilities and Net Position	\$ 7,845
	<hr/> <hr/>

**Rural Health Redesign Center Authority
(Component Unit of the Commonwealth of Pennsylvania)
Statement of Revenues, Expenses, and Changes in Net Position
Year Ended June 30, 2025**

	<u>2025</u>
Operating Revenues	
Governmental grants	\$ 461,146
	<u>461,146</u>
Operating Expenses	
Salaries and wages	91,472
Payroll taxes and employee benefits	21,290
Consulting services and professional fees	690,471
General and administrative costs	49,114
	<u>852,347</u>
Total Operating Expenses	<u>852,347</u>
Decrease in Net Position	<u>(391,201)</u>
Net Position, Beginning of Year	<u>391,201</u>
Net Position, End of Year	<u>\$ -</u>

Rural Health Redesign Center Authority
(Component Unit of the Commonwealth of Pennsylvania)
Statement of Cash Flows
Year Ended June 30, 2025

	<u>2025</u>
Cash Flows From Operating Activities	
General and administrative costs paid	\$ (570)
Net Cash Used in Operating Activities	<u>(570)</u>
Decrease in Cash	(570)
Cash, Beginning of Year	<u>1,511</u>
Cash, End of Year	<u>\$ 941</u>
Reconciliation of Net Operating Income to Net Cash Used In Operating Activities	
Operating loss	\$ (391,201)
Items paid directly by RHRCO on behalf of the Authority	<u>390,631</u>
Net Cash Used in Operating Activities	<u>\$ (570)</u>
Supplemental Cash Flows Information	
Due from RHRCO	\$ 6,904
Cash received by RHRCO on behalf of the Authority and related expenses paid directly by RHRCO	461,146

Note 1. Nature of Operations and Summary of Significant Accounting Policies

Nature of Operations

Pennsylvania Act 108 of 2019 established the Rural Health Redesign Center Authority and the Pennsylvania Rural Health Redesign Center Fund. The Authority is an independent entity that administers the Pennsylvania Rural Health Model (PAHRM), including recruiting hospitals for participation and approving global budgets. The purpose of this act to protect and promote access by the residents of this Commonwealth to high-quality health care in rural communities by encouraging innovation in health care delivery. This legislation was signed into law on November 26, 2019, by Governor Tom Wolf. The Authority is a component unit of the Commonwealth of Pennsylvania.

The Authority is supported in part by the Rural Health Redesign Organization, which was established in 2020 to serve as a supporting organization to the Authority. The RHRCO is a nonprofit 501(c)(3) corporation structured to support fundraising efforts for the long-term sustainability of the Authority and the PAHRM. RHRCO pays nearly all expenses of the Authority directly, and allocates expenses associated with the Authority. As such, revenue recognized by the Authority is non-cash for purposes of the statement of cash flows.

Basis of Accounting and Presentation

The financial statements of the Authority have been prepared on the accrual basis of accounting. Revenues, expenses, assets, and liabilities from exchange and exchange-like transactions are recognized when the exchange transaction takes place and are included in operating revenues and expenses.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses and other changes in net position during the reporting period. Actual results could differ from those estimates.

Cash and Cash Equivalents

The Authority considers all liquid investments with original maturities of three months or less to be cash equivalents. As of June 30, 2025, there were no cash equivalents. At times, these amounts may exceed federally insured limits. As of June 30, 2025, the Authority's cash accounts did not exceed federally insured limits.

Risk Management

The Authority is exposed to various risks of loss from torts; business interruption; errors and omissions; employee injuries and illnesses; natural disasters; and employee health, dental, and accident benefits. Commercial insurance coverage is purchased for claims arising from such matters other than employee health claims. Settled claims have not exceeded this commercial coverage for the year ended June 30, 2025.

Net Position

The net position of the Authority is classified in one component on its balance sheet:

Unrestricted net position is the remaining net position that does not meet the definition of net investment in capital assets.

**Rural Health Redesign Center Authority
(Component Unit of the Commonwealth of Pennsylvania)
Notes to Financial Statements
June 30, 2025**

Operating Activities

The Authority defines operating activities, as reported on the statement of revenues, expenses, and changes in net position, as those that generally result from exchange transactions, such as payments made for goods and services received. Governmental grants and other contribution income are also classified as operating revenue because fundraising activities support the Authority's primary operating purpose.

Grants and Other Contribution Revenue

In accordance with GASB Statement No. 33, *Accounting and Financial Reporting for Nonexchange Transactions*, the Authority is required to record operating and capital pledges as revenue when all eligibility requirements have been met.

Consulting Services and Professional Fees

The Authority outsources a large portion of the administration of the Pennsylvania Rural Health Model to outside contractors.

Income Taxes

As a governmental organization, the Authority is generally exempt from federal and state income taxes under Section 115 of the Internal Revenue Code and a similar provision of state law.

Note 2. Deposits, Investments, and Investment Income

Deposits

Custodial credit risk is the risk that in the event of a bank failure, a government's deposits may not be returned to it. The Authority's deposit policy for custodial credit risk requires compliance with the provisions of state law.

State law requires collateralization of all deposits with federal depository insurance; bonds and other obligations of the U.S. Treasury, U.S. agencies, or instrumentalities or the state of Pennsylvania; bonds of any city, county, school district, or special road district of the state of Pennsylvania; bonds of any state; or a surety bond having an aggregate value at least equal to the amount of the deposits.

At June 30, 2025, there was no balance exposed to custodial credit risk.

Note 3. Related Party Transactions

The Authority and Rural Health Redesign Center Organization (RHRCO) are related parties. Transactions with RHRCO are conducted on terms equivalent to those prevailing in an arm's-length transaction. The RHRCO was established in 2020 to serve as a supporting organization to the Authority. RHRCO is a nonprofit 501(c)(3) corporation structured to support fundraising efforts for the long-term sustainability of the Authority and the Pennsylvania Rural Health Model (PARHM). In addition, RHRCO holds cash on behalf of the Authority at June 30, 2025 of approximately \$1,539,000 related to the remaining grant funds awarded to and received by RHRCO of approximately \$2,000,000 by the Commonwealth of Pennsylvania Department of Community and Economic Development to fund ongoing operating support of the Authority. RHRCO pays expenditures directly on behalf of the Authority and allocates expenditures related to Authority activity on a direct basis. During the year ended June 30, 2025, the majority of expenditures were paid directly by RHRCO as noted on the statement of cash flows.

Note 4. Contingencies

General Litigation

In the normal course of business, the Authority could be, from time to time, subject to allegations that may or do result in litigation. The Authority evaluates such allegations by conducting investigations to determine the validity of each potential claim. Based upon the advice of counsel, management records an estimate of the amount of ultimate expected loss, if any, for each of these matters. Events could occur that would cause the estimate of ultimate loss to differ materially in the near term.

Note 5. Subsequent Events

Subsequent events have been evaluated through December 10, 2025, which is the date the financial statements were available to be issued.

Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*

Independent Auditor's Report

Board of Directors
Rural Health Redesign Center Authority
Harrisburg, Pennsylvania

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States (*Government Auditing Standards*), the financial statements of Rural Health Redesign Center Authority (Authority), which comprise the Authority's balance sheet as of June 30, 2025, and the related statements of revenues, expenses, and changes in net position and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated December 10, 2025.

Report on Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Authority's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control. Accordingly, we do not express an opinion on the effectiveness of the Authority's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Authority's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of This Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Forvis Mazars, LLP

Fort Wayne, Indiana
December 10, 2025